

Association of East Asian Research Universities

The 3rd Annual General Meeting

Date : October 4, 1997 (Saturday)
Time : 9:00 am - 6:00 pm
Venue : Pohang University of Science and Technology

Proposed Agenda:

- 9:00 am
1. Introductory Remark by Chairman
 2. Confirmation of Minutes of the 2nd General Meeting
 3. Report by Chairman
 4. Reports and discussion on follow-up action on
 - 4.1 Workshop on Molecular Biology and Biotechnology (HKUST)
 - 4.2 Workshop on Computer Science (Tsing Hua, Hsinchu)
 - 4.3 Student Camp (POSTECH)
 - 4.4 Student "Go" Contest (Fudan)
 - 4.5 AEARU Web Page (Secretariat)
- 10:30 am BREAK
- 10:45 am
5. New activities for 1997/98
 - 5.1 New Activities for Engineering and Business
 - 5.2 Selection of 2 new Workshops
 - 5.3 Distinguished Speaker Series
 - 5.4 Student activities
 - 5.5 Other suggestions
- 12:00 noon LUNCH
- 2:00 pm
6. Group discussions (*parallel sessions*)
 - 6.1 Deans of Engineering
 - 6.2 Deans of Business/Management

DRAFT

Minutes of the Third Annual General Meeting of the
Association of East Asian Research Universities
held on October 4, 1997 at
the Pohang University of Science and Technology

PRESENT:

| | |
|------------------------------------------------------|-----------------------------------------------------------------------------------|
| Prof Sooyoung CHANG | President, Pohang University of Science and Technology |
| Prof Wei-Jao CHEN | President, Taiwan University |
| Prof Shigehiko HASUMI (<i>Vice-Chairperson</i>) | President, University of Tokyo |
| Prof Chun-Shan SHEN | President, Tsing Hua University, Hsinchu |
| Prof Naohiro SOGA | Vice-President, Kyoto University (personal deputy of President Hiroo IMURA) |
| Prof Jungho SONU | President, Seoul National University |
| Prof TANG Honggao | President, University of Science and Technology of China |
| Prof Chia-Wei WOO (<i>Chairperson</i>) | President, Hong Kong University of Science and Technology |
| Prof XU Mingzhi | Vice-President, Fudan University (personal deputy of President YANG Fujia) |
| Prof Kohsuke YAGI | Vice-President, University of Tsukuba (personal deputy of President Leo ESAKI) |
| Prof Duk Yong YOON | President, Korea Advanced Institute of Science and Technology |

IN ATTENDANCE:

Fudan University

Prof CHEN Yinzhang Deputy Director, Office of International Programs

Hong Kong University of Science and Technology

Prof Yuk-Shee CHAN Dean of Business and Management

Prof Ping Keung KO Dean of Engineering

Korea Advanced Institute of Science and Technology

| | |
|--------------------|-----------------------------------------------------------------------------|
| Prof Byong-Hun AHN | Dean, Graduate School of Management |
| Prof Changsun HONG | Dean, College of Engineering |
| Prof Choong Ki KIM | Vice-President |
| Mr Kyung-ho KO | Chief, International Relations Section |
| Ms Eun Jin KOO | Coordinator, Office of International Affairs, Graduate School of Management |

Osaka University

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|-----------------------|--------------------------------------------------|
| Prof Itsuo OHNAKA | Chairman, Department of Adaptive Machine Systems |
| Prof Toshiomi YOSHIDA | Director, International Center for Biotechnology |

Pohang University of Science and Technology

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| Prof Chi-Bom CHAE | Vice-President |
| Prof Chan Gyung PARK | Dean of Policy and Planning |

Seoul National University

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| Prof Min-Koo HAN | Associate Dean for Academic Affairs, College of Engineering |
| Prof Soo-II KWAK | Dean, College of Business Administration |

Tokyo Institute of Technology

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|-------------------------|------------------------------|
| Prof Yoshihiko HATANO | Dean, Faculty of Science |
| Prof Hiroyuki MATSUMOTO | Dean, Faculty of Engineering |

Tsing Hua University, Hsinchu

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| Prof C L LIU | President-elect |
|--------------|-----------------|

University of Tokyo

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| Prof Masanori AOYAGI | Vice-President |
| Prof Hotaka KATAHIRA | Chairman, Department of Business and Market Studies, Graduate School of Economics |
| Prof Hajime OKAMURA | Dean, Graduate School of Engineering |
| Mr Hirohisa TAURA | Section Chief, International Affairs Division |

University of Tsukuba

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| Mr Yoshimori SUZUKI | Director, Department of Research Development and International Affairs |
| Prof Hidehiko TANIMURA | Director, Office of Planning |

Secretary

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| Ms Loretta PANG | Director of International Programs, Hong Kong University of Science and Technology |
|-----------------|---------------------------------------------------------------------------------------|

APOLOGIES

| | |
|--------------------------|------------------------------------------|
| Prof CHEN Jiaer | President, Peking University |
| Prof JIANG Shusheng | President, Nanjing University |
| Prof Tsutomu KIMURA | President, Tokyo Institute of Technology |
| Prof Tadimitsu KISHIMOTO | President, Osaka University |
| Prof WANG Dazhong | President, Tsinghua University, Beijing |

ITEM

SUBJECT

ACTION

I. INTRODUCTORY REMARKS BY CHAIRPERSON

The Chairperson welcomed Members and observers to the meeting. He complimented President Chang of POSTECH for the excellent arrangements made to host the event, and extended congratulations to Korean participants on their national day, which was on October 3. He also thanked the Presidents of SNU and KAIST for hosting the 2nd and 3rd day of the gathering.

2. The agenda was adopted as proposed. President Shen pointed out that he intended to introduce a proposal for a new workshop under Item 5.2 and not 5.5 as has been previously proposed.

3. The Chairperson reported that 3 new member institutions had joined the Association since the 2nd General Meeting. They were Kyoto University, Nanjing University, and Taiwan University. He welcomed President Wei-Jao Chen of Taiwan University, and Vice-President Naohiro Soga, who was attending the meeting as the Personal Deputy of President Hiroo Imura of Kyoto University. President Jiang Shusheng of Nanjing University had intended to come but was unable to do so due to unexpected circumstances at the last minute. He sent his apologies.

4. The Chairperson informed Members of changes and impending changes in the presidency of 3 member institutions. Prof Shigehiko Hasumi had been appointed President of the University of Tokyo, Prof Tadimitsu Kishimoto recently became President of Osaka University, and Prof Chun-Shan Shen of Tsing Hua University, Hsinchu would be retiring. The Chairperson introduced Prof C L Liu, the President-elect of Tsing Hua, Hsinchu, who made a special trip from the US to attend this Annual General Meeting as an observer.

5. A letter from President Chen Jiaer of Peking University was read out by the Chairperson. President Chen sent his apologies and explained the absence of his Personal Deputy, Prof Chen Zhangliang, who was not able to obtain his visa on time. A brief discussion ensued on the matter of visa application for Members from the Chinese Mainland. Members observed that based on past experience, it was generally advisable that colleagues in the Chinese Mainland start as early as possible to process their visa applications.

6. Apologies were also received from President Tadimitsu Kishimoto of Osaka University, President Tsutomu Kimura of Tokyo Institute of Technology, and President Wang Dazhong of Tsinghua University, Beijing.

II. CONFIRMATION OF MINUTES

7. The minutes were accepted as presented.

III. REPORT BY CHAIRPERSON

8. The Chairperson reported that he had received visits from heads of regional associations in Europe similar to AEARU. They represented respectively CLUSTER (Consortium Linking Universities of Science and Technology for Education and Research), ECIU (European Consortium of Innovative Universities) and the Russell Group (United Kingdom).

(The Secretary distributed a paper with short descriptions of these organizations.)

9. These heads, themselves presidents of member universities, expressed keen interest to link up with AEARU. The matter was discussed at the AEARU Board meeting held in May 1997. Board members decided then not to recommend any linkage with these associations for the time being, in order to allow AEARU time to grow and consolidate. The Chairperson pointed out that regardless of this decision of the Board, should Members feel otherwise, the matter could be discussed as an AOB (any other business) item at the end of the meeting.

10. The Chairperson also reported that there was an inquiry on membership in AEARU from the Department of International Cooperation of the Kwangju Institute of Science and Technology (K-JIST) of Korea. The Secretary informed K-JIST of the decision of AEARU Members to keep membership to 16 for the present moment. There had been no further action on the part of K-JIST. The Chairperson wondered if Members had received any similar informal inquiries. As that seemed not to have been the case, it was decided not to pursue the matter further.

IV. REPORTS AND DISCUSSION OF FOLLOW-UP ACTION OF 1997/98 ACTIVITIESa) Workshop on Molecular Biology and Biotechnology

11. Before calling on Prof Chi-Bom Chae, Vice-President of POSTECH, to report on the Workshop, the Chairperson filled Members in on the background to the change of convenor and venue for this Workshop. He reported that Vice-President Chen Zhangliang of Peking University was originally the convenor of the Task Force, which was responsible for organizing the Workshop planned for February 1997. It was noted in December 1996 that the desired progress had not been achieved. Prof Leroy Chang, Dean of Science of HKUST consulted with Prof Chen and it was agreed that Prof Chang would take up the task and that the Workshop would be held at the HKUST campus.

ITEMSUBJECTACTION

12. Prof Chae reported that the Workshop took place on April 28-29, 1997. It was well attended by 62 biologists from 14 member universities. Kyoto and Tsukuba were not represented due to problems in communication. The two-day program included 4 parallel Workgroup discussions, a half-day symposium on "Neuroprotein and Cytokines", a special session on "Traditional Chinese Medicine", and a guided visit of HKUST's bioscience research laboratories and facilities. A Steering Committee consisting of the contact persons, one each from the 14 member universities represented at the Workshop, and the coordinators of the 4 Workgroups, was formed for future organization. Prof Jerry Wang of HKUST was nominated Chairperson of the Steering Committee for 1997/98.

13. Future activities included a second Workshop to be hosted by Taiwan University during April-May 1998, an AEARU Bioscientist Directory being compiled and to be ready very shortly, and active participation in the International Molecular Biology Network in Asia. The Network was approved by the 13th APEC meeting as one of APEC's projects, and was modeled after the European Molecular Biology Organization (EMBO). In addition, the Workshop recommended that administrative and funding mechanisms be established to coordinate exchange of scientists.

14. The Chairperson thanked Prof Chae for his report and reminded Members from the Chinese Mainland to ask their faculty members attending the second Workshop in Taiwan to apply early for their visas. He expressed great satisfaction at the progress made by this Workshop.

Fudan; Nanjing;
Peking;
Tsinghua, Beijing;
USTC

b) Workshop on Computer Science

15. President Shen reported that the Computer Science Workshop was originally scheduled for March 17-18, 1997 but had to be postponed due to the small number of participants. It was now proposed that it be rescheduled to March 1998. President-elect of Tsing Hua, Hsinchu, Prof C L Liu, being an expert in the field, could ensure that the Workshop would receive support at the highest level.

16. Prof Liu pointed out that there was a large spectrum of topics from which the Workshop could select. They included student exchange, research collaboration, distance learning and continuing education, hardware and software, networking, difficulties in faculty recruitment, job opportunities, and possibilities of international cooperation. He understood that the IEEE and NSF were interested in expanding their activities in Asia. This might present opportunities for AEARU member institutions.

ITEM

SUBJECT

ACTION

17. The Chairperson sought Members' agreement that the Computer Science Workshop be held in March 1998, at Tsing Hua University, Hsinchu. A discussion ensued on difficulties for participants from the Chinese Mainland to obtain visas for Taiwan. The Chairperson pointed out that if the Workshop was to be called simply an AEARU meeting instead of an international meeting, sensitive political issues might be avoided. One Member offered a solution which had proven to work in the past. Participants from the Chinese Mainland could be invited to attend a one or two-day bi-lateral (Chinese Mainland-Taiwan) conference to be held just prior to the Workshop. This way, Chinese applicants would apply for visas to attend a bi-lateral Chinese Mainland-Taiwan conference, which should be a less tedious process.

18. The Chairperson asked if Prof Liu would be willing to convene the Task Force himself. Prof Liu gave his consent, and Members agreed that the postponed Computer Science Workshop should go ahead.

Prof Liu

c) Student Camp

19. Judging by comments from all sides, the Chairperson commented that the Student Camp held at POSTECH was a rousing success. He called on President Chang to report on this activity.

20. President Chang said that a written report and other materials had been distributed to Members and observers in their meeting kit. The Camp was held from July 6-12, 1997. 10 member institutions participated, 9 of which (not including POSTECH) sent 48 students, of which 17 were female. The program went smoothly and the weather was generally good except for the day the students arrived and the day they departed, which created some confusion and delay in transportation. Organization of the activity was entirely done by POSTECH students. The program consisted of a lecture on the history of science and technology in Asia by a well-known professor; a debate competition; a technical tour of POSTECH and POSCO, the steel company; an "egg-drop" contest; traditional Korean music performance; a cultural tour of Kwangju, the ancient city; and indoor sports and talent contests. All in all, the students had a great time. They experienced absolutely no language barrier, and many vowed to keep up their ties in the future.

21. Several Members commented that this was a very good start and that it would be important to keep it up every year.

d) Student "Go" Contest

22. President Shen, who was originally the convenor for this activity, briefed Members on why Fudan University had now taken up the task of organizing the contest. It was in March this year that President Shen learned that Fudan has a College of "Go" under its School of Continuing Education. President Yang of Fudan agreed then to ask the head of the college to take charge in organizing the activity.

ITEM

SUBJECT

ACTION

23. Prof Chen Yinzhang, Deputy Director, Office of International Programs of Fudan explained to Members that they had consulted a faculty member from their Computer Science Department at Fudan and learned that Fudan had a "Go" server. Although playing the game through the University's internal network posed no problem, he was not sure whether it could work through the Internet. As for the rules and regulations, Prof Chen had consulted Fudan's "Go" expert who found no problem with those provided by President Shen.

24. President Shen volunteered to serve as a consultant. As for funding, it was agreed that each member institution would pay for its own expenses. At this point, one Member pointed out that the purpose of the activity was for students to get acquainted, and that it was important to give them opportunities to meet face to face. In addition, it was pointed out that the University of Tokyo had 20 years of experience in such activities.

25. Although the decision to organize a student "go" contest on the Internet was made for technological (use of Internet technology) and economic (save traveling expenses) reasons, it was agreed that getting the students together would be preferred, if possible. The Chairperson suggested that representatives from SNU and U of Tokyo be included in the Task Force and help to get the activity started as soon as possible.

Prof Yang
Prof Xu

e) AEARU Web Page

26. Ms Loretta Pang, Secretary of AEARU, demonstrated the Web page on-line to Members and explained the linkages of the various pages, including home pages on 2 activities: the Molecular Biology and Biotechnology Workshop, and the Student Camp.

27. The Chairperson suggested that Members should decide whether the responsibility of maintaining the Web page should be shifted to the campus where the Secretary will be located. This question could be decided in the afternoon after the election of new officers and the appointment of the new Secretary.

V. NEW ACTIVITIES FOR 1997/98

a) New activities for Engineering and Business

28. The Chairperson pointed out that Members were expected to discuss this briefly so that the Deans could have a feeling of what to focus on in their afternoon sessions. He reminded Members that at last year's General Meeting in Tokyo, Microelectronics and the MBA program got the next highest votes for future workshops (after Molecular Biology & Biotechnology and Computer Science). Although not all member institutions had business schools, some had economic departments, and some might even be thinking about starting a business school. It might be useful for business deans and faculty just to meet and exchange views in general without holding a formal workshop to discuss academic topics.

ITEMSUBJECTACTION

29. Upon a suggestion that the Deans present be asked to share their views, Prof Ping Keung Ko, Dean of Engineering at HKUST commented that the Internet was one of the fastest evolving field in Engineering at the moment. However, most current standards were designed by English-speakers, and contributions from Asian sources were few and far between. A workshop to discuss collaborative possibilities in this area might be beneficial to member institutions. A second possibility might be a workshop to discuss issues related to environmental studies. This area involved both science and engineering disciplines, and was regional rather than local. Member institutions would have many common experiences, and yet each would have encountered problems specific to its own geographic location.

30. The Chairperson reminded Members that Environmental Studies was in fact the workshop topic which ranked 5th in terms of support from Members at last year Tokyo's meeting.

31. At the invitation of the Chairperson, Members and observers offered their views on possible Business topics for a workshop. During the discussion, topics proposed included: electronic commerce and management, distance learning in business administration, teaching of corporate ethics, exchange of information and views between professors and executives, development of Asia-based business textbooks, and use of venture capital in technology transfer.

b) Selection of 2 new workshops

32. The Chairperson proposed that the selection of 2 new workshops be decided in the afternoon, after the parallel sessions of the Business and Engineering Deans.

33. Prof Shen tabled a proposal entitled "Inter-Asia Comparative Cultural Studies — a long-term cultural exchange project". This proposal was submitted by the Center for Asia-Pacific/Cultural Studies at Tsing Hua, Hsinchu. A series of activities was outlined in the paper, including a workshop to be held in Beijing in April 1998. During the summer, Prof Kuan-Hsing Chen, the initiator, visited several AEARU member institutions, and got together 4 groups of coordinators from 4 member institutions. President Chen Jiaer of Peking University was contacted and expressed willingness to host the proposed workshop.

34. In the discussion, one Member observed that the proposal lacked focus, and queried whether the action plan formulated would serve to achieve the stated academic purpose. Another Member commented that although it was an important topic, he was not convinced that the concept of culture as it was commonly defined was acceptable, because of its western bias originated in 19th century Europe, where culture, politics, and economics were intricately linked, and were often associated with colonialization. A new definition was needed, grounded perhaps on intellectual history. He would be happy to support the proposal if it had taken less of an American academic track. He would suggest a refinement to the proposal.

ITEM

SUBJECT

ACTION

35. The Chairperson observed that the proposal did not receive enough support at this time to merit AEARU's endorsement. To ensure the success of any activity, there must be sufficient support from at least several member institutions, and it did not seem to be the case with this proposal. There was no point in letting the Association lend its name to the event. However, he suggested that Members keep their minds open, encourage the group to hold the workshop on their own, and inform the Association of the outcome.

36. President Shen agreed with this view and added that participants of the workshop might wish to clarify some of the points raised at this meeting. He believed that although most member institutions represented here were science and technology-focused, AEARU should move gradually into the humanities and social sciences. He agreed to inform Prof Chen of the meeting's decision.

Prof Shen

c) Distinguished Speaker Series

37. Members discussed the pros and cons of holding the event for a restricted audience versus a larger audience. In the case of the former, it would be easier to arrange, particularly in view of the tightness of time, as was the case of this Annual General Meeting. Also, speaking to a closed audience meant that Members could benefit from the more intimate thoughts of the speaker who would likely be persons of influence. On the other hand, in the case of a larger audience, AEARU's image to the public would be strengthened, and the speaker would be seen as someone whose eminence was recognized by AEARU, but the content of the speech would likely be more generalized and not prepared with AEARU's Presidents in mind.

38. Members also recalled having considered the idea of inviting a speaker to travel on circuit to several member institutions, but dismissed it for the time being because of logistical complications and budgetary implications.

39. It was agreed that at the next Annual General Meeting, the host institution consider inviting a distinguished person to deliver an open talk. In the meantime, the Board might wish to consider whether it would like to organize an additional talk at its next Board meeting.

d) Student camp

40. A host institution was needed to organize the next camp. One Member suggested that the emphasis of the next camp should not be on leadership only, which was too general, but should carry an element of research and organized around a specific theme. This way, maximum results could be achieved and funding easier to justify.

ITEM

SUBJECT

ACTION

41. Another view expressed was that, at least for the first few years a more general theme might be better. As the activity developed, the students themselves might want to pick their own themes. As for funding, it might not be too difficult to persuade companies to sponsor such activities.

42. After some discussion, it was decided that there should be two camps. HKUST would host a student camp for engineering students in the summer of 1998, and that another member institution would be found to host the second camp in another field. The host and theme of the second camp would be worked out informally among Members during the next day or two.

e) Other suggestions

43. There were no other suggestions.

44. The Chairperson summed up the activities for 1997/98 decided so far. They would be: a second AEARU Molecular Biology and Biotechnology Workshop to be held at Taiwan University; the postponed Computer Science Workshop to be held at Tsing Hua, Hsinchu; 2 student camps, one of which to be held for Engineering students on the HKUST campus; a distinguished speaker lecture to be held at the next Annual General Meeting, and possibly one at the next Board Meeting; 2 new workshops, the topics of which would be decided after the afternoon parallel sessions.

The meeting adjourned for lunch at 12:30 pm, and resumed at 3:30 pm after the Business and Engineering Deans conducted parallel sessions from 2:00 pm to 3:30 pm.

VII. HOUSEKEEPING ITEMS

a) Endorsement of decisions made on representation at Board Meeting held May 23, 1997 at Tsing Hua, Hsinchu

45. The Chairperson presented the paper on this matter and asked Members whether they wished to endorse the decision made by the Board, to the effect that the posts of Chairperson, Vice-Chairperson, Treasurer, and Board Members, including the post of Immediate Past Chairperson, be held by presidents of member institutions in their official capacity. One Member (President Shen) moved to endorse the decision. The motion was seconded (by Vice-President Soga), and unanimously adopted.

ITEM

SUBJECT

ACTION

- b) Adoption of AEARU logo selected at Board Meeting held May 23, 1997 at Tsing Hua, Hsinchu

46. The Secretary presented the logo and the letterhead, and explained that the color as shown in the copies distributed was slightly darker than the shade selected by Board Members since the copies were photocopied rather than printed.

47. A motion to adopt the logo and letterhead was moved (by President Chang) and seconded (by Vice-President Yagi), and unanimously adopted.

VIII. ELECTION OF OFFICERS FOR 1998-2000

- a) Chairperson

48. A nomination was placed (by President Shen) for President Chang of POSTECH to be the next Chairperson of the Association, from January 9, 1998 to January 8, 2000. The nomination was seconded (by President Tang) and passed unanimously.

- b) Vice-Chairperson

49. A nomination was placed (by President Shen) for President Hasumi of U of Tokyo to serve as Vice-Chairperson for the same period. The nomination was seconded (by President Chen) and adopted unanimously.

- c) Treasurer

50. Members were of the view that a Treasurer was not needed at the present time and no election was held.

- d) Board Members

51. The Chairperson called for nominations of members of the Board, which should consist of the Chairperson, Vice-Chairperson, the Immediate Past Chairperson, and 2 other Members, to be elected from the 2 regions not represented.

52. A nomination was placed (by President Tang) for President Yang of Fudan as a Board member. The nomination was seconded (by President Chang) and unanimously adopted.

53. A nomination was placed (by President Shen) for President Chen as a Board member. The nomination was seconded (by President Sonu) and unanimously adopted.

ITEM

SUBJECT

ACTION

54. The Chairperson announced that Members of the next Board to serve from January 9, 1998 to January 8, 2000 would be as follows:

President Sooyoung Chang, Pohang University of Science and Technology

President Wei-Jao Chen, Taiwan University

President Shigehiko Hasumi, University of Tokyo

President Chia-Wei Woo, Hong Kong University of Science and Technology

President Yang Fujia, Fudan University

e) Appointment of Secretary

55. President Chang was authorized by Members to appoint a person of his choice at a later date.

Prof Chang

IX. ANY OTHER BUSINESS

a) Reports from parallel sessions

Engineering group

56. President Chang reported that the Engineering group discussed 3 possible topics for a workshop: microelectronics, environmental science, and Web technology. Microelectronics was considered an industry-sensitive topic, particularly in Japan, and therefore not very suitable. Environmental science was seen as a possible topic, but because no colleague from the Chinese Mainland was present at the session, it was proposed that this topic be postponed until 1999 when interest from Chinese Mainland colleagues could be ascertained.

57. The group decided that Web technology would be the best choice. Kyoto University was proposed as the venue for the workshop. Vice-President Soga of Kyoto agreed to consult with his Dean of Engineering, and with colleagues of the other Japanese member institutions. If it would not be possible to hold the workshop at Kyoto or any of the other Japanese member institutions, HKUST would serve as backup.

Prof Imura
Prof Soga

58. The group also proposed that a couple of experts from the US and Europe (such as Germany and France) be invited to the Workshop to share information on their latest technologies with AEARU participants.

59. The Workshop should be held in or before November 1998.

ITEMSUBJECTACTION

60. Members of the Task Force nominated were:

Prof Naohiro Soga (Kyoto U) — convenor
Prof Kang (POSTECH)
Prof Ping Keung Ko (HKUST)
Prof I-Peng Lin (Taiwan U)
A member from a Chinese Mainland member institution

Business group

61. Prof Byong-Hun Ahn of KAIST reported that the group agreed to set up a mechanism for Business Deans to meet regularly. Prof Yuk-Shee Chan of HKUST undertook to organize the first meeting, where several topics of common concern would be selected for in-depth discussions. If considered appropriate, a steering committee would be set up at the first meeting to coordinate further activities.

Prof Ahn
Prof Y S Chan

62. The meeting would be hosted by KAIST and would be held in May or June in 1998 in the new building of KAIST's Graduate School of Management in Seoul. The Business Deans would be encouraged to bring one or two faculty members each.

b) Web page

63. Ms Loretta Pang would continue to maintain AEARU's Web site until the new Secretary to be nominated by President Chang assumed office in January 1998, at which time the task would be taken up by the new Secretary. As the Secretary had demonstrated earlier, the home page of each member institution could be accessed from AEARU's web page. Members were asked to create a reverse link, whereby AEARU's web page could be accessed from each university's home page. It was proposed also that all home pages of the respective Business Schools of member institutions form a special link in AEARU's web page, and the same be considered for the respective Schools of Engineering and Schools of Science.

Ms Pang
new Secretary

c) Prof Inyong Ham's proposal

64. The Chairperson tabled a proposal from Prof Inyong Ham of Penn State University. The proposal was forwarded to Prof Woo through a faculty member at HKUST. Prof Ham was involved in getting the Presidents of several member institutions interested in the idea of establishing AEARU when the concept first emerged. The proposal called for the appointment of a Secretary-General for the Association. The appointee would help coordinate the Association's activities, make annual visits to member institutions, and coordinate and supervise the establishment of a common database. It would be a part-time, voluntary post. Travel and other related expenses would be reimbursed. The annual budget was estimated to be around US\$10,000.

ITEM

SUBJECT

ACTION

65. As no Member wished to make a motion to discuss the proposal, the Chairperson proposed that a letter be sent to Prof Ham to thank him for his proposal, and to let him know that Members thought it premature at this time to consider the appointment of a Secretary-General for the Association. Members agreed to this course of action.

Secretary

d) Admission of new members

66. One Member recalled that at the Tokyo meeting, the possibility of inviting Kim Il Sung University to join as member institution was discussed. He wondered whether it was appropriate to take further action. There was some confusion as to whether a decision was actually made to invite Kim Il Sung University. The Chairperson read from the minutes of the 2nd Annual Meeting. The relevant sentence was: "Members reviewed the representation from each region, i.e. the Chinese Mainland, Hong Kong, Japan, Korea, and Taiwan, and decided to invite two, possibly three more institutions: Kyoto University and Nanjing University, and possibly Kim Il Sung University if an appropriate opportunity should arise for the latter to express a strong interest to take part."

67. A motion to invite Kim Il Sung University was moved (by President Sonu) and seconded (by President Chen). In the discussion which ensued, the question of criteria for admitting new members was raised. One Member was of the view that there should be two criteria: the standard of the university itself, and how admission of the new member would affect the balance and scope of regional representation. A view was expressed that member institutions might have a responsibility to help institutions which were less advanced. Another Member argued that if this view were to be considered there would be far too many universities in East Asia which would fall into this category. Since Members only had scanty information on Kim Il Sung University, and no real contacts to speak of, it was decided by Members that the Member who would like to see that University become an AEARU member find out more about the institution and report at the next Annual General Meeting. With this decision, the original motion was withdrawn.

68. There was no motion to review the issue of admission of new members in general.

X. DATE AND VENUE FOR THE NEXT ANNUAL GENERAL MEETING

69. At the meeting in Tokyo, an invitation was extended by Vice-President Chen Zhangliang of Peking University to hold the 1998 Annual General Meeting in Beijing, in conjunction with the centenary celebrations of Peking University. Since no representative from Peking University came to this meeting, it was not possible to reconfirm his invitation. Some Members queried whether it was appropriate for the Association to accept the invitation even if it was reconfirmed, since the centenary celebrations would take up considerable time and space at Peking University, and hosting AEARU's meeting could overburden its resources.

ITEMSUBJECTACTION

70. It was proposed that Shanghai might be a good alternative. Members decided tentatively to hold the 4th Annual General Meeting at Fudan University some time during September-November 1998, and to ask President Yang and President Chang consult with President Chen Jiaer to confirm the venue.

Prof Chang
Prof Chen
Prof Yang

71. Should the meeting be held in Shanghai, Fudan University would undertake to identify and invite an appropriate person for the Distinguished Speaker Talk.

Prof Yang

CONCLUSION OF MEETING

72. The Chairperson concluded the meeting by summarizing the activities to be undertaken in 1998/99. They were:

- i) Second Molecular Biology and Biotechnology Workshop, to be held at Taiwan University in April/May 1998. Convenor: Prof Jung-Yaw Lin.
- ii) First Computer Science Workshop, to be held at Tsing Hua University, Hsinchu in March 1998. Convenor: Prof CLLiu.
- iii) First Web Technology Workshop, tentatively scheduled to be held at Kyoto University, some time before November 1998. Convenor: Prof Naohiro Soga. HKUST would serve as backup.
- iv) First Workshop of Business School Deans and Faculty, to be held at KAIST in May/June 1998. Convenor: Prof Byong-Hun Ahn. Program coordinator: Prof Yuk-Shee Chan.
- v) Student Camp for Engineering and Business Students, to be held at HKUST, summer of 1998. Convenor: Prof Ping Keung Ko. (The Chairperson reported that discussions during lunch indicated a preference to include Business students.)
- vi) Student Camp (General), to be held at Tsing Hua University, Hsinchu, in the summer of 1998. Convenor: to be appointed by Tsing Hua, Hsinchu.
- vii) "Go" Contest, now decided to be held face-to-face while the Internet system was being set up. Convenor: Prof Xu Mingzhi.
- viii) Web page maintenance, Ms Loretta Pang to be responsible until new Secretary was appointed.
- ix) Distinguished Speaker Talk, to be organized by Fudan University at the 4th Annual General Meeting.

Prof Shen
Prof Liu

73. There being no further business, the meeting was declared closed at 5:30 pm.